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Form	J	J	U

Department of the Treasury Internal Revenue Service

### EXTENDED TO NOVEMBER 15, 2024 Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.



AI	or the	a 2023 calendar year, or tax year beginning and	enaing	_							
B	Check if applicabl	C Name of organization		D Employer identified	cation number						
- -		ULSTER COUNTY ECONOMIC DEVELOPMENT									
	Addre										
	Name chang	V	14-15982	75							
	Initial return	, , , , , , , , , , , , , , , , , , , ,	Room/suite								
	Final return			845-340-							
_	termir ated										
	Amen return	KINGBION, NI 12402		H(a) Is this a group re							
	Applic tion pendi			for subordinates							
		SAME AS C ABOVE		H(b) Are all subordinates in	Included? Yes No						
-		empt status: 🚺 501(c)(3) 🛄 501(c) ( ) (insert no.) 🛄 4947(a)(1) d	or 🛄 527	If "No," attach a	list. See instructions						
	Nebsi			H(c) Group exemption							
		organization: X Corporation Trust Association Other	<b>L</b> Year	of formation: 1964 N	<b>1</b> State of legal domicile: <b>NY</b>						
Pa	art I	Summary									
ø	1	Briefly describe the organization's mission or most significant activities:	SCHEDU	ILE O							
anc											
Governance	2	Check this box if the organization discontinued its operations or dispos									
Š		Number of voting members of the governing body (Part VI, line 1a)			7						
<u>ه</u>		Number of independent voting members of the governing body (Part VI, line 1b)			7						
ies		Total number of individuals employed in calendar year 2023 (Part V, line 2a)			0						
Activities &	6	Total number of volunteers (estimate if necessary)		6	0						
Act		Total unrelated business revenue from Part VIII, column (C), line 12		0.							
	b	Net unrelated business taxable income from Form 990-T, Part I, line 11	·····		0.						
				Prior Year	Current Year						
ne	8	Contributions and grants (Part VIII, line 1h)		1,693,204.	816,776.						
Revenue	9	Program service revenue (Part VIII, line 2g)		14,723.	64,104.						
Re		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		2,889.	22,532.						
_		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		322,691.	42,250.						
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2,033,507.	945,662.						
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		1,059,213.	816,526.						
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.						
ses		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	0.						
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.						
Т. Д		otal fundraising expenses (Part IX, column (D), line 25) 0 . ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		020 207	100 200						
				930,287.	<u>186,296.</u> 1,002,822.						
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)									
	19	Revenue less expenses. Subtract line 18 from line 12		44,007.	-57,160.						
ts or nces			Be	ginning of Current Year	End of Year						
Ssel	20	Total assets (Part X, line 16)	······	7,177,637.	12,476,778.						
Net Assets of Fund Balance	21	Total liabilities (Part X, line 26)		5,473,372.	10,829,673.						
	22	Net assets or fund balances. Subtract line 21 from line 20		1,704,265.	1,647,105.						
1 1 2	11 1 11										

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign	Signature of officer					Date		
Here WARD TODD, TREASURER								
	Type or print name and title							
	Print/Type preparer's name	Preparer's signatu	re		Date	Check	PTIN	
Paid	DAVID A. URBAN CPA	DAVID A.	URBAN	CPA	11/06	/24 self-employed	P0063001	18
Preparer	Firm's name EFPR GROUP, CPAS, PLLC					Firm's EIN 47-	4526160	
Use Only	y Firm's address 6390 MAIN STREET SUITE 200							
	WILLIAMSVILLE, NY 14221 Phone no.716-634-0700						0	
May the II	May the IRS discuss this return with the preparer shown above? See instructions							
LHA For	HA For Paperwork Reduction Act Notice, see the separate instructions. 332001 12-21-23 Form 990 (2023)							

	ULSTER COUNTY ECONOMIC DEVELOPMENT	
Form	n 990 (2023) ALLIANCE, INC. 14-1598275 F	Page 2
Pa	Int III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission:	
	ULSTER COUNTY ECONOMIC DEVELOPMENT ALLIANCE PROMOTES JOB GROWTH,	
	ECONOMIC DEVELOPMENT, AND COMMUNITY REVITALIZATION FOR ULSTER COUNTY	
	AND PROVIDES BUSINESS FINANCING.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
2		Z Na
		≥ NO
	If "Yes," describe these new services on Schedule O.	<b>7</b>
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	A⊒ No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	b
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 915,974. including grants of \$ 816,526.) (Revenue \$ 93,32	<b>19.</b> )
	2023 ACCOMPLISHMENTS INCLUDE PROMOTION OF ECONOMIC DEVELOPMENT IN	
	ULSTER COUNTY THROUGH BUSINESS ATTRACTION MARKETING CAMPAIGN AND AID	то
	SMALL BUSINESS. THE ORGANIZATION ALSO SERVES AS THE ADMINISTRATOR OF	
	THE ULSTER COUNTY REVOLVING LOAN FUNDS.	
46		
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)	)
	· · · · · · · · · · · · · · · · · · ·	
4c	(Code:) (Expenses \$ including grants of \$ ) (Revenue \$)	)
4.4	Other program services (Describe on Schedule O)	
4d		
4 -	(Expenses \$ including grants of \$ ) (Revenue \$ )         Total program service expenses       915,974.	
<u>4e</u>	Total program service expenses 915,974.	

ULSTER COUNTY ECONOMIC DEVELOPMENT Form 990 (2023) ALLIANCE, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?	1	х	
2	If "Yes," complete Schedule A	2	X	<u> </u>
2		~		<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		x
4	public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	3		
4		4		x
5	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	5		
0	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
'	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	-		
Ŭ	Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
-	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			v
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	x
	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	11e	Δ	
т	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		х	
100	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11f	- 23	
IZd	Schedule D, Parts XI and XII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(iii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			v
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	10		x
20-2	complete Schedule G, Part III	19 20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			<u> </u>
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
				-

Form **990** (2023)

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Pa	rt IV Checklist of Required Schedules (continued)					
			Yes	No		
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on					
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III			X		
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's curre	nt				
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete					
	Schedule J	23	X			
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of	the				
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete					
	Schedule K. If "No," go to line 25a	24a		X		
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b				
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease					
	any tax-exempt bonds?	24c				
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d				
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit					
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and					
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	-				
	School Ja Dart J	25b		x		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current					
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%					
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employed					
21						
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled					
20	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III					
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,					
-	instructions for applicable filing thresholds, conditions, and exceptions):					
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	28a		x		
h	"Yes," complete Schedule L, Part IV					
	<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>					
С	c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?/f					
00	"Yes," complete Schedule L, Part IV			X X		
29 00	Did the organization receive more than \$25,000 in noncash contributions? <i>If</i> "Yes," <i>complete Schedule M</i>					
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			x		
• •	contributions? If "Yes," complete Schedule M			X		
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	<u> </u>			
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			x		
~~	Schedule N, Part II	32				
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v		
<u>.</u>	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X		
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	34	x			
	Part V, line 1					
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?			X		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity					
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		<u> </u>			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization					
	If "Yes," complete Schedule R, Part V, line 2		<u> </u>	X		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	37		x		
_						
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?					
	Note: All Form 990 filers are required to complete Schedule O           rt V         Statements Regarding Other IRS Filings and Tax Compliance		X			
Pa	statements Regarding Other IRS Filings and Tax Compliance					
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>				
			Yes	No		
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a	0				
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b	0				

b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

1c

14-1598275 Pag	е5
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Form	990 (2023) ALLIANCE, INC. 14-1598	275	Pa	age <b>5</b>			
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)						
			Yes	No			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						
	filed for the calendar year ending with or within the year covered by this return 2a 0						
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b					
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х			
b	<b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O						
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a						
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х			
b	If "Yes," enter the name of the foreign country						
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).						
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х			
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х			
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c					
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit						
	any contributions that were not tax deductible as charitable contributions?	6a		Х			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts						
	were not tax deductible?	6b					
7	Organizations that may receive deductible contributions under section 170(c).						
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b					
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required						
	to file Form 8282?	7c		Х			
d	If "Yes," indicate the number of Forms 8282 filed during the year						
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?						
g	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?						
h	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?						
8							
	sponsoring organization have excess business holdings at any time during the year?						
9							
а							
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b					
10	Section 501(c)(7) organizations. Enter:						
а	Initiation fees and capital contributions included on Part VIII, line 12 10a						
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b						
	Section 501(c)(12) organizations. Enter:						
	Gross income from members or shareholders 11a						
	Gross income from other sources. (Do not net amounts due or paid to other sources against						
	amounts due or received from them.)						
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a					
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.						
а	Is the organization licensed to issue qualified health plans in more than one state?	13a					
	Note: See the instructions for additional information the organization must report on Schedule O.						
b	Enter the amount of reserves the organization is required to maintain by the states in which the						
	organization is licensed to issue qualified health plans						
с	Enter the amount of reserves on hand 13c						
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х			
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>	14b					
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or						
	excess parachute payment(s) during the year?	15		х			
	If "Yes," see the instructions and file Form 4720, Schedule N.						
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х			
	If "Yes," complete Form 4720, Schedule O.	-					
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities						
-	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17					
	If "Yes " complete Form 6069						

#### ULSTER COUNTY ECONOMIC DEVELOPMENT ALLIANCE, INC.

Form 990				14-1598275	
Part VI	Governance, Management,	and Disclosure. For each	"Yes" response to lines 2 through	7b below, and for a "No"	response
	to line 8a, 8b, or 10b below, describe	the circumstances, processes,	or changes on Schedule O. See in	nstructions.	

	Check if Schedule O contains a response or note to any line in this Part VI			Х
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a	7		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent <b>1b</b>	7		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
-	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
-	on Schedule O how this was done	12c	х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	х	
	Other officers or key employees of the organization	15b	X	
5	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.	.00		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
iou	taxable entity during the year?	16a		Х
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	100		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	100		
17	List the states with which a copy of this Form 990 is required to be filed <b>NY</b>			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(	R)s only	) avail	able
10	for public inspection. Indicate how you made these available. Check all that apply.	Jo only	, availe	
	Own website X Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, a	nd fina	ncial	
19	statements available to the public during the tax year.	nu iiiid	icial	
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
20	WARD TODD - 845-340-3556			
	244 FAIR STREET PO BOX 1800, KINGSTON, NY 12402			

	ULSTER	COUNTY	ECONOMIC	DEVELOPMENT
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Part VII	Co	npensation of Officers, Directors, Trustees, Key Employees, Highest Compensated
	์ Em	ployees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

ALLIANCE, INC.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Form 990 (2023)

\_\_\_\_ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)	(C)		(D)	(E)	(F)				
Name and title	Average	(do	Position (do not check more than one		Reportable	Reportable	Estimated			
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week		cer ar	nd a d	irecto	or/trus	itee)	from	from related	other
	(list any	recto						the	organizations	compensation
	hours for	e or di	ee			Alighest compensated employee Former		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	rustee	l trust		ee	npen		1099-NEC)	1099-NEC)	and related
	below	dual ti	tiona		nploy	st cor	5	1033 1120)		organizations
	(list any hours for related organizations below line)	In divid	Institutional trustee	Officer	Key employee	Highe	Former			
(1) AMANDA LAVALLE	1.00	_		_						
CEO/PRESIDENT	34.00			X				0.	135,496.	33,709.
(2) CHRISTOPHER R. JAROS	11.00									
CFO	24.00			X				0.	55,469.	8,958.
(3) HERBERT LITTS	1.00									
VICE CHAIR	34.00	X		Х				0.	16,000.	0.
(4) DR. GREGORY SIMPSON	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(5) CHRISTOPHER CERRONE	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(6) WARD TODD	1.00									
TREASURER	0.00	X	ľ	Х				0.	0.	0.
(7) BRIAN CAHILL	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(8) ZAC KLEINHANDLER	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(9) SARAH HALEY	1.00									
CHAIR	0.00	X		X				0.	0.	0.
							-			
		1								
		1								

ULSTER C		201	NOI	<b>1</b> I(	C 1	DEV	7E]	LOPMENT	1 4 1				•
Form 990 (2023) ALLIANCE	-	-							14-1	5982	275	P	age <b>8</b>
Cection A. Onicers, Directors, Tra	stees, Key Em (B)	ploy	rees		<u>d Hi</u> C)	ighe	st C					(E)	
(A) Name and title	(b) Average			Pos		ı		<b>(D)</b> Reportable	<b>(E)</b> Reportable		Fe	(F) timate	d
Name and the	hours per					than is bot		compensation	compensatio			nount	
	week					or/trus		from	from related			other	
	(list any	rector						the	organizatior			pensa	
	hours for related	e or di	66			sated		organization (W-2/1099-MISC/	(W-2/1099-MI 1099-NEC			om th	
	organizations	rustee	ll trus		ee	mpen		1099-NEC)	1099-1120	/	•	anizat d relat	
	below	Individual trustee or director	Institutional trustee	5	Key employee	Highest compensated employee	ler	,				nizati	
	line)	Indiv	Instit	Officer	Key e	High empl	Former						
						-							
		1											
						1							
1b Subtotal								0.	206,9		4	2,6	67.
c Total from continuation sheets to Part V								0.		0.		<u> </u>	$\frac{0}{1}$
d Total (add lines 1b and 1c)								0.	206,9		4	2,6	6/.
2 Total number of individuals (including but compensation from the organization	not limited to th	iose	IISTE	eo a	DOV	e) wi	no re	eceived more than \$100	1,000 of reportat	bie			0
compensation from the organization												Yes	No
<b>3</b> Did the organization list any <b>former</b> officer	. director, trust	ee. I	kev e	ame	love	e. o	<sup>,</sup> hio	hest compensated emp	olovee on				
line 1a? If "Yes," complete Schedule J for			· ·		•		-	· · ·	-	[	3		Х
4 For any individual listed on line 1a, is the s	um of reportab												
and related organizations greater than \$15											4	Х	
5 Did any person listed on line 1a receive or													v
rendered to the organization? If "Yes," con Section B. Independent Contractors	nplete Schedul	e J f	or si	uch	pers	son .					5		X
1 Complete this table for your five highest c	ompensated in	dene	ende	ent c	ont	racto	ors t	hat received more than	\$100 000 of cor	nnensa	tion f	rom	
the organization. Report compensation for	•												
(A)	-							(B)			(C		
Name and busines	s address	N	ONI	Ξ				Description of s	ervices	Co	mper	nsatio	n
							_						
2 Total number of independent contractors	(including but n	ot li	mite	d to	tho	se li	stec	above) who received m	nore than				
\$100,000 of compensation from the organ	· ·					0							

Form	n 99	90 (;	ULSTER COUNTY 2023) ALLIANCE, INC		C DEVELOPM	lENT	14-1598	275 Page <b>9</b>
Pa	rt ۱	VII						
			Check if Schedule O contains a response	or note to any lin	e in this Part VIII			
					<b>(A)</b> Total revenue	Related or exempt	<b>(C)</b> Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512 - 514
s s	1	<u> </u>	Federated campaigns 1a					
unt								
<u></u>			Membership dues     1b       Fundraising events     1c					
ifts ar A			Related organizations					
nii G			Government grants (contributions) 1e	816,526.				
Sil			All other contributions, gifts, grants, and					
ber		•	similar amounts not included above <b>1f</b>	250.				
i di		a	Noncash contributions included in lines 1a-1f					
Contributions, Gifts, Grants and Other Similar Amounts		-	Total. Add lines 1a-1f		816,776.			
				Business Code				
ð	2	2 a	CONTRACT AND ADMIN FEE	531310	50,000.	50,000.		
vic 🔊		 b	INTEREST ON LOANS	522292	13,549.			
Sei		c	LATE FEES COLLECTED	522292	555.			
Program Service Revenue		d						
л Вс		e						
Pre			All other program service revenue					
			Total. Add lines 2a-2f		64,104.			
	3		Investment income (including dividends, inter					
			other similar amounts)		22,532.			22,532.
	4	ŀ	Income from investment of tax-exempt bond p					
	5	5	Royalties					
			(i) Real	(ii) Personal				
	6	iа	Gross rents 6a 13,035.					
		b	Less: rental expenses 6b 0.					
			Rental income or (loss) 6c 13,035.					
			Net rental income or (loss)		13,035.			13,035.
	7		Gross amount from sales of (i) Securities	(ii) Other				
			assets other than inventory <b>7a</b>					
		b	Less: cost or other basis					
enue			and sales expenses 7b					
ver		с	Gain or (loss)					
Re			Net gain or (loss)					
Other Rev	8	3 a	Gross income from fundraising events (not					
Ð			including \$ of					
			contributions reported on line 1c). See					
			Part IV, line 18					
			Less: direct expenses 8b					
			Net income or (loss) from fundraising events					
	9	) a	Gross income from gaming activities. See					
			Part IV, line 19 9a					
			Less: direct expenses 9b					
			Net income or (loss) from gaming activities					
	10	) a	Gross sales of inventory, less returns					
			and allowances 10a					
			Less: cost of goods sold 10k					
		С	Net income or (loss) from sales of inventory					
sn			MIGORIIANEOUS	Business Code	20 015	20 215		
neo	11		MISCELLANEOUS	900099	29,215.	29,215.		
/en		b						
Miscellaneous Revenue		c						
Ϊ			All other revenue		20 01E			
			Total. Add lines 11a-11d		29,215.		0	25 567
	12	2	Total revenue. See instructions		945,662.	93,319.	0.	35,567.

#### ULSTER COUNTY ECONOMIC DEVELOPMENT ALLIANCE, INC.

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do	Check if Schedule O contains a respor not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
7b,	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	816,526.	816,526.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (nonemployees):				
а	Management			25 600	
b	Legal	35,692.		35,692.	
	Accounting				
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	100 170		41 010	
	column (A), amount, list line 11g expenses on Sch 0.)	122,170.		41,813.	
12	Advertising and promotion	19,091.	19,091.	0 242	
13	Office expenses	9,343.		9,343.	
14	Information technology				
15	Royalties				
16	Occupancy	*			
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23					
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)				
a					
b					
c					
d					
	All other expenses	1 000 000			^
25	Total functional expenses. Add lines 1 through 24e	1,002,822.	915,974.	86,848.	0
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2023)

Part IX Statement of Functional Expenses

ULSTER C	OUNTY	ECONOMIC	DEVELOPMENT
ALLIANCE	, INC	•	

14-1598275 Page 11

Form	990 (2		ALLIANCE, INC.								
Pa	rt X	Balance Sheet									
		Check if Schedule O contains a response or not	te to ar	y line in this Part X							
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year				
	1	Cash - non-interest-bearing			1,519,023.	1	9,729.				
	2	Savings and temporary cash investments				2	1,612,370.				
	3	Pledges and grants receivable, net			26,382.	3	68,150.				
	4	Accounts receivable, net			266,866.	4	6,521.				
	5	Loans and other receivables from any current of									
		trustee, key employee, creator or founder, subs	tantial	contributor, or 35%							
		controlled entity or family member of any of the	se pers	ons		5					
	6	Loans and other receivables from other disquali	rsons (as defined								
		under section 4958(f)(1)), and persons describe	ction 4958(c)(3)(B)		6						
ets	7	Notes and loans receivable, net			5,365,366.	7	10,780,008.				
Assets	8	Inventories for sale or use				8					
◄	9	Prepaid expenses and deferred charges				9					
	10a	Land, buildings, and equipment: cost or other		444 540							
		basis. Complete Part VI of Schedule D		411,510. 411,510.	0						
	b	Less: accumulated depreciation			0.		0.				
	11	Investments - publicly traded securities		11							
	12	Investments - other securities. See Part IV, line -		12							
	13	Investments - program-related. See Part IV, line		13							
	14	Intangible assets			*	14					
	15	Other assets. See Part IV, line 11			7 177 627	15	10 476 770				
	16	Total assets. Add lines 1 through 15 (must equ			7,177,637.	16	12,476,778.				
	17	Accounts payable and accrued expenses			172,470. 26,382.		155,767. 68,150.				
	18	Grants payable			51,767.	18	00,130.				
	19	Deferred revenue	JI,/0/•	19							
	20	Tax-exempt bond liabilities			20						
	21	Escrow or custodial account liability. Complete I				21					
Liabilities	22	Loans and other payables to any current or form									
ilidi		trustee, key employee, creator or founder, subst controlled entity or family member of any of these				22					
Lia	23	Secured mortgages and notes payable to unrela		E		23					
	24	Unsecured notes and loans payable to unrelate				24					
	25	Other liabilities (including federal income tax, pa									
		parties, and other liabilities not included on lines									
				, I	5,222,753.	25	10,605,756.				
	26				5,473,372.	26	10,829,673.				
		Organizations that follow FASB ASC 958, che									
ces		and complete lines 27, 28, 32, and 33.									
lan	27	Net assets without donor restrictions			1,423,988.	27	1,477,644.				
Ba	28	Net assets with donor restrictions			280,277.	28	169,461.				
pun		Organizations that do not follow FASB ASC 9									
Ĕ		and complete lines 29 through 33.									
ts o	29	Capital stock or trust principal, or current funds				29					
sset	30	Paid-in or capital surplus, or land, building, or ec	quipme	nt fund		30					
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated in		F		31					
Ne	32	Total net assets or fund balances			1,704,265.	32	1,647,105.				
	33	Total liabilities and net assets/fund balances			7,177,637.	33	12,476,778.				

Form **990** (2023)

ULSTER	COU	NTY	ECONOMIC	DEVELOPMENT
AT.T.TANC	Έ	TNC.		

Form	1 990 (2023) ALLIANCE, INC.	14-1	598275	Pag	je <b>12</b>		
Pa	rt XI Reconciliation of Net Assets				_		
	Check if Schedule O contains a response or note to any line in this Part XI						
			0.45	-	<b>~ ^</b>		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	945				
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,002	, 8	22.		
3	Revenue less expenses. Subtract line 2 from line 1	3	-57	,1	60.		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1,704	.,2	65.		
5	Net unrealized gains (losses) on investments	5					
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8			-		
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B))	10	1,647	,1	05.		
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII				X		
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedul	e O.			x		
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?						
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		2b	х			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,					
	consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		2c	х			
	If the organization changed either its oversight process or selection process during the tax year, explain on Scl	nedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the						
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a	х			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			Х			
			Form S	<b>990</b> (2	2023)		

SCHEDULE A													
(Fo	orm 99	90)			rity Status an					2022			
•		,	Co		ization is a section 501			or a section		Ζυζυ			
Depa	rtment c	of the Treasury			47(a)(1) nonexempt cha ttach to Form 990 or Fo					Open to Public			
		nue Service			Form990 for instruction			formation.		Inspection			
Nar	ne of t	the organizati	on ULST	ER COUNTY	ECONOMIC DEV	ELOPM	ENT		Employer	identification number			
			ALLI	ANCE, INC.					1	4-1598275			
Pa	art I	Reason	for Public	Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instructior	ıs.				
The	organ				For lines 1 through 12, c								
1		A church, cor	vention of ch	urches, or associatio	on of churches described	d in <b>sectio</b>	n 170(b)(	1)(A)(i).					
2		A school des	cribed in <b>sect</b>	ion 170(b)(1)(A)(ii).	Attach Schedule E (Form	n 990).)							
3		A hospital or	a cooperative	hospital service orga	anization described in <b>se</b>	ection 170	(b)(1)(A)(i	ii).					
4		A medical res	earch organiz	ation operated in co	njunction with a hospital	described	d in <b>sectio</b>	n 170(b)(1)(A	)(iii). Enter	the hospital's name,			
		city, and state:											
5		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in											
		section 170	<b>b)(1)(A)(iv).</b> (C	Complete Part II.)									
6		A federal, sta	te, or local go	vernment or governn	nental unit described in s	section 17	70(b)(1)(A)	(v).					
7	X				ntial part of its support f	rom a gov	ernmental	unit or from t	he general	public described in			
		section 170(	<b>)(1)(A)(vi).</b> (C	omplete Part II.)									
8		-			(1)(A)(vi). (Complete Parl								
9		-	-	-	in section 170(b)(1)(A)(				-	-			
			or a non-land-o	grant college of agric	ulture (see instructions).	Enter the	name, city	y, and state o	f the colleg	le or			
		university:											
10					than 33 1/3% of its sup								
					t to certain exceptions;	• • •			• •	•			
					(less section 511 tax) fro	om busine	sses acqu	lired by the oi	ganization	after June 30, 1975.			
				mplete Part III.)	i salis ka kaak fay ya kila aa	fater Car		O(-)(4)					
11 12	$\square$	-	-	-	ively to test for public sa				orm ( out the	numpered of one or			
12					ively for the benefit of, to ed in <b>section 509(a)(1)</b> o								
					of supporting organizatio								
a		-			upervised, or controlled					<i>i</i> aivina			
					gularly appoint or elect a								
			-	complete Part IV, Se		, majority				sapporting			
k					l or controlled in connec	tion with it	s support	ed organizatio	on(s), by ha	aving			
		••			anization vested in the s			•		•			
				t complete Part IV,		•			0				
c	:	Type III fur	ctionally inte	grated. A supportin	g organization operated	in connec	tion with,	and functiona	lly integrat	ed with,			
		its supporte	ed organizatio	n(s) (see instructions	s). You must complete F	Part IV, Se	ections A,	D, and E.					
c		Type III no	n-functionally	y integrated. A supp	orting organization oper	ated in co	nnection v	vith its suppo	rted organ	ization(s)			
		that is not f	unctionally int	tegrated. The organiz	zation generally must sat	isfy a dist	ribution re	quirement an	d an attent	iveness			
	_	requiremen	t (see instruct	ions). <b>You must con</b>	nplete Part IV, Sections	A and D,	and Part	V.					
e		Check this	box if the orga	anization received a	written determination fro	m the IRS	that it is a	а Туре I, Туре	II, Type III				
		functionally	integrated, o	r Type III non-functio	nally integrated supporti	ing organiz	zation.						
1		er the number		•									
			-	n about the supporte		(iv) Is the orga	nization listed	( ) (		( i) Amount of other			
	(	i) Name of suppo organization		(ii) EIN	(iii) Type of organization (described on lines 1-10	in your governi	ng document?	(v) Amount of support (see ir	-	(vi) Amount of other support (see instructions)			
		organization			above (see instructions))	Yes	No						
Tot	al												

## ULSTER COUNTY ECONOMIC DEVELOPMENT ALLIANCE, INC.

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	A (Form 990) 2023
Part II	Support Sched

II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	<b>(a)</b> 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	191,009.	283,708.	23,500.	1,693,204.	816,776.	3,008,197.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge $\dots$		107,667.		95,138.		389,346.
4	Total. Add lines 1 through 3	292,550.	391,375.	108,500.	1,788,342.	816,776.	3,397,543.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						3,397,543.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019 292,550.	(b) 2020 391,375.	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4	292,550.	391,375.	108,500.	1,788,342.	816,776.	3,397,543.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources $\dots$	444.	480.	14,418.	2,889.	35,567.	53,798.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	33,070.	26,851.	189,873.	294,392.	29,215.	573,401.
11	Total support. Add lines 7 through 10						4,024,742.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	104,376.
13	First 5 years. If the Form 990 is for th	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3)	
	organization, check this box and stop						
	ction C. Computation of Publ		-				
14	Public support percentage for 2023 (I	line 6, column (f), d	livided by line 11,	column (f))		14	84.42 %
15	Public support percentage from 2022	Schedule A, Part	II, line 14			15	83.41 %
16a	33 1/3% support test - 2023. If the c	organization did no	t check the box o	n line 13, and line <sup>-</sup>	14 is 33 1/3% or n	nore, check this bo	
	$\operatorname{stop}\nolimits\operatorname{here.}$ The organization qualifies						
b	33 1/3% support test - 2022. If the c						
	and <b>stop here.</b> The organization qual						
17a	10% -facts-and-circumstances tes	t - 2023. If the org	anization did not o	check a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the fact	s-and-circumstanc	es test, check this	s box and <b>stop he</b>	r <b>e.</b> Explain in Part '	VI how the organiz	ation
	meets the facts-and-circumstances te	-		• • • •	-		
b	10% -facts-and-circumstances tes	<b>t - 2022.</b> If the org	anization did not o	check a box on line	e 13, 16a, 16b, or <sup>-</sup>	17a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circun	nstances test, che	eck this box and <b>st</b>	<b>op here.</b> Explain ir	n Part VI how the	
	organization meets the facts-and-circ	umstances test. Th	ne organization qu	alifies as a publicly	y supported organ	ization	
18	Private foundation. If the organizatio	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	nd see instruction	s

Schedule A (Form 990) 2023

Schedule A (Form 990) 2023

ALLIANCE, INC.

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 202	23 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not	ſ					
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-	l i					
	formed, or facilities furnished in any activity that is related to the	l i					
	organization's tax-exempt purpose	l i					
3	Gross receipts from activities that						
	are not an unrelated trade or bus-	l i					
	iness under section 513	l i					
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to	l i					
	or expended on its behalf	l i					
5	The value of services or facilities						
	furnished by a governmental unit to	l i					
	the organization without charge	l i					
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and	1					
	3 received from disqualified persons	ſ					
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that	l i					
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year	l i					
	Add lines 7a and 7b	1					
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support						
	endar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 202	23 (f) Total
	Amounts from line 6	(0) 2010	(0) 2020	(0) 2021	(d) 2022		
	Gross income from interest,						
100	dividends, payments received on						
	securities loans, rents, royalties,						
L	and income from similar sources						
L	(less section 511 taxes) from businesses	l i					
	acquired ofter June 20 1075	l i					
	· · · · · · · · · · · · · · · · · · ·	1					
	Add lines 10a and 10b Net income from unrelated business	1					
••	activities not included on line 10b,	I					
	whether or not the business is	l i					
40	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital	l i					
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section !	501(c)(3) org	janization,
_	check this box and stop here						
	ction C. Computation of Publ						
15	Public support percentage for 2023 (			column (f))		15	%
16	Public support percentage from 2022					16	%
	ction D. Computation of Inve						
17	Investment income percentage for 20					17	%
18	Investment income percentage from	2022 Schedule A,	Part III, line 17			18	%
19a	a 33 1/3% support tests - 2023. If the	organization did n	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, an	d line 17 is not
	more than 33 1/3%, check this box a	nd <b>stop here.</b> The	organization quali	fies as a publicly s	upported organiza	ation	
k	b 33 1/3% support tests - 2022. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and						
	line 18 is not more than 33 1/3% , che	eck this box and <b>st</b>	<b>op here.</b> The orga	nization qualifies a	is a publicly suppo	orted organi	zation
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see ins	structions .	

#### ULSTER COUNTY ECONOMIC DEVELOPMENT ALLIANCE, INC.

#### Schedule A (Form 990) 2023 Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Vee	Na
1		Yes	No
	1		
	2		
	_		
	3a		
	3b		
	3c		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	_		
	7		
	8		
	-		
	9a		
	01-		
	9b		
	9c		
	10a		
	104		
	10b		

Schedule A (Form 990) 2023 ALLIANCE, INC.

			-	<u> </u>
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
с	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	arganization(c) or (ii) soming on the governing body of a supported organization? If "No " explain in Part VI how			

	organization(s) or (ii) serving on the governing body of a supported organization? If No, explain in Part VI now				
	the organization maintained a close and continuous working relationship with the supported organization(s).				
3	<b>3</b> By reason of the relationship described on line 2, above, did the organization's supported organizations have a				
	significant voice in the organization's investment policies and in directing the use of the organization's				
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's				

supported organizations played in this regard.

#### Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).
- a \_\_\_\_ The organization satisfied the Activities Test. Complete line 2 below.
- **b** L The organization is the parent of each of its supported organizations. *Complete* **line 3** *below*.
- c L The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- **a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "*No*" provide details in **Part VI.**
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes," *describe in* **Part VI** *the role played by the organization in this regard.*

Yes No

2

3

#### ULSTER COUNTY ECONOMIC DEVELOPMENT ALLIANCE, INC.

Sche	dule A (Form 990) 2023 ALLIANCE, INC.			L4-1598275 Page
Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orgai	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying			Part VI). See instructions
	All other Type III non-functionally integrated supporting organizations must	complete	Sections A through E.	1
Secti	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Secti	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
ecti	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2023

#### ULSTER COUNTY ECONOMIC DEVELOPMENT TTANOT TNO

Sche Par	t V Type III Non-Functionally Integrated 509		nizatione		4-15982/5 Page 7
		(a)(b) Supporting Orga	anizations (continu	ued)	Current Veer
	on D - Distributions	mat aurages		1	Current Year
	Amounts paid to supported organizations to accomplish exer Amounts paid to perform activity that directly furthers exempt		-		
2	organizations, in excess of income from activity	2			
3	Administrative expenses paid to accomplish exempt purposi	es of supported organization	s	3	
	Amounts paid to acquire exempt-use assets	es of supported organization	5	4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions ( <i>describe in</i> <b>Part VI</b> ). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	he organization is responsive	9	-	
-	(provide details in <b>Part VI</b> ). See instructions.			8	
9	Distributable amount for 2023 from Section C, line 6			9	
	Line 8 amount divided by line 9 amount			10	
	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2023	ns	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2023 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2023				
а	From 2018				
b	From 2019				
с	From 2020				
d	From 2021				
е	From 2022				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2023 distributable amount				
i	Carryover from 2018 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2023 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2023 distributable amount				
c	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2023, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2023. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2024. Add lines 3j				
	and 4c.				
-	Breakdown of line 7:				
	Excess from 2019				
	Excess from 2020				
	Excess from 2021				
	Excess from 2022				
e	Excess from 2023				

Schedule A (Form 990) 2023

Schedule A (Form 990) 2023	ULSTER COUNTY ECONOMIC DEVELOPMENT ALLIANCE, INC. 14-1598275 Page 8
Part VI Supplemental Part IV, Section A, I line 1; Part IV, Sect	<b>Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, ion D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
SCHEDULE A, PART	II, LINE 10, EXPLANATION FOR OTHER INCOME:
MISCELLANEOUS	
2020 AMOUNT: \$	200.
2021 AMOUNT: \$	499.
2022 AMOUNT: \$	1,000.
2023 AMOUNT: \$	29,215.
INTEREST ON LOAN	PROGRAM
2019 AMOUNT: \$	32,621.
2020 AMOUNT: \$	25,081.
2021 AMOUNT: \$	24,142.
2022 AMOUNT: \$	14,218.
LATE FEES	
2019 AMOUNT: \$	449.
2020 AMOUNT: \$	570.
2021 AMOUNT: \$	1,407.
2022 AMOUNT: \$	505.
APPLICATION FEES	
2020 AMOUNT: \$	1,000.
2021 AMOUNT: \$	163,825.
2022 AMOUNT: \$	278,669.

## Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Schedule of Contributors**

OMB No. 1545-0047

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.



Employer identification number

ULSTER COUNTY ECONOMIC DEVELOPMENT

ALLIANCE, INC.

14	4-1	59	82	75

Organization	type (check one):	
--------------	-------------------	--

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)( 3) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

- X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
  - For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* religious is received *nonexclusively* religious.

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

#### Schedule B (Form 990) (2023)

Name of organization ULSTER COUNTY ECONOMIC DEVELOPMENT ALLIANCE, INC. Page 2

14-1598275

Part I	Contributors (see instructions). Use duplicate copies of Part I if additiona	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	U.S. DEPARTMENT OF THE TREASURY 1500 PENNSYLVANIA AVE.,NW WASHINGTON, DC 20220	\$816,526.	Person     X       Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

rganization R COUNTY ECONOMIC DEVELOPMENT		Employer identification number
NCE, INC.		14-1598275
Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is neede	d.
(b) Description of noncash property given		
	\$	
(b) Description of noncash property given		
	\$	
(b) Description of noncash property given		
	\$	
(b) Description of noncash property given		
	\$	
(b) Description of noncash property given		
	\$	
(b) Description of noncash property given		
	¢	
ł	R COUNTY ECONOMIC DEVELOPMENT Noncash Property (see instructions). Use duplicate copies of Part II if a (b) Description of noncash property given (c) Description of noncash property given (b) Description of noncash property given (c) Description of noncash property given (c) (b) Description of noncash property given (c) (b) Description of noncash property given (c) (b) Description of noncash property given (c) (c) (c) (c) (c) (c) (c) (c)	R COUNTY ECONOMIC DEVELOPMENT NCE, INC.       If additional space is needed         (b)       (c)         Description of noncash property given       (c)         (b)       (c)         (c)       FMV (or estimate (See instructions)         (c)       FMV (or estimate (See instructions)

Schedule B (Form 990) (2023)

Schedule	B (Form 990) (2023)			Page <b>4</b>	
	organization			Employer identification number	
	R COUNTY ECONOMIC DEVEL	OPMENT		14-1598275	
Part III		) through (e) and the following line entry. F charitable, etc., contributions of <b>\$1,000 or less</b>	For organizations	that total more than \$1,000 for the year	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Dese	cription of how gift is held	
			_		
		(e) Transfer of gift			
	Transferee's name, address, a	Ind ZIP + 4	Relationship of tra	Insferor to transferee	
(a) No					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held	
		(e) Transfer of gift			
	Transferee's name, address, a	und ZIP + 4	Relationship of tra	Insferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held	
			_		
		(e) Transfer of gift			
	Transferee's name, address, a	and ZIP + 4	Relationship of tra	Insferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held	
			_		
		(e) Transfer of gift			
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee		

90	HEDULE D	Supplement	al Financial Statements	1	OMB No. 1545-0047
	Form 990) Complete if the organization answered "Yes" on Form 990,				2023
(1 011	1 330)	Part IV, line 6, 7, 8, 9, 10	, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b		
	ment of the Treasury I Revenue Service	A Go to www.irs.gov/Form99	ttach to Form 990. 0 for instructions and the latest informat	tion.	Open to Public Inspection
-					ployer identification number
	Ū.	ALLIANCE, INC.			14-1598275
Pa			ed Funds or Other Similar Funds	or Acco	unts.Complete if the
	organizatio	n answered "Yes" on Form 990, Part IV, lir	ne 6.		
			(a) Donor advised funds	<b>(b)</b> Fu	nds and other accounts
1		nd of year			
2		f contributions to (during year)			
3		f grants from (during year)			
4		t end of year			
5	-		writing that the assets held in donor advise		
			exclusive legal control?		Yes No
6			advisors in writing that grant funds can be u		
	impermissible priva		or donor advisor, or for any other purpose of	-	Yes No
Pa			ganization answered "Yes" on Form 990, P		
1		servation easements held by the organizat		arriv, mie	
•		of land for public use (for example, recrea		historicall	y important land area
		f natural habitat	Preservation of a		
		of open space			
2		• •	fied conservation contribution in the form o	of a conser	vation easement on the last
	day of the tax year				Held at the End of the Tax Year
а	Total number of co	onservation easements		2a	
b					
с		vation easements on a certified historic str			
d	Number of conser	vation easements included on line 2c acqu	uired after July 25, 2006, and not		
	on a historic struct	ture listed in the National Register		2d	
3	Number of conser	vation easements modified, transferred, re	leased, extinguished, or terminated by the	organizatio	on during the tax
	year				
4	Number of states	where property subject to conservation ea	sement is located		
5	•	tion have a written policy regarding the pe			
	,	orcement of the conservation easements i			
6	Staff and voluntee	r hours devoted to monitoring, inspecting,	handling of violations, and enforcing cons	ervation ea	sements during the year
_	<u> </u>	<del></del>			
7	Amount of expens	es incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservat	ion easeme	ints during the year
0		wation opported on line 2d above	e satisfy the requirements of section 170(h		
8		•			Yes No
9			ion easements in its revenue and expense		
5		•	note to the organization's financial stateme		
		ounting for conservation easements.			
Pa			f Art, Historical Treasures, or Ot	her Sim	lar Assets.
		the organization answered "Yes" on Form	-		
1a	If the organization	elected, as permitted under FASB ASC 95	58, not to report in its revenue statement a	nd balance	sheet works
	of art, historical tre	asures, or other similar assets held for pu	blic exhibition, education, or research in fu	therance c	of public
	service, provide in	Part XIII the text of the footnote to its fina	ncial statements that describes these item	S.	
b	If the organization	elected, as permitted under FASB ASC 95	58, to report in its revenue statement and b	alance she	et works of
	art, historical treas	ures, or other similar assets held for public	c exhibition, education, or research in furth	erance of p	oublic service,
		ng amounts relating to these items.			
	-				\$
					\$
2			asures, or other similar assets for financial		de
	the following amou	unts required to be reported under FASB A	SC 958 relating to these items:		
а	Revenue included	on Form 990, Part VIII, line 1			\$
b					
LHA	For Paperwork R	eduction Act Notice, see the Instruction	s for Form 990.		Schedule D (Form 990) 2023

332051 09-28-23

		ULSTER (	COUNTY ECO	NOMI	C DEVE	LOPMEN	т			
		D (Form 990) 2023 ALLIANC	-						L59827!	
Pa	t III	Organizations Maintaining C	ollections of A	rt, His	torical Tr	easures, o	or Other S	Similar As	sets(contin	ued)
3	Usin	g the organization's acquisition, accession	on, and other record	ds, chec	k any of the	following that	at make sign	ificant use of	its	
	colle	ction items (check all that apply).								
а		Public exhibition	d	ı 🛄	Loan or exc	hange progra	am			
b		Scholarly research	е		Other					
с		Preservation for future generations								
4	Prov	ide a description of the organization's co	llections and explai	in how th	ney further f	he organizati	on's exemp	t purpose in I	Part XIII.	
5	Durir	ng the year, did the organization solicit o	receive donations	of art, hi	istorical trea	asures, or oth	er similar as	sets		
	to be	e sold to raise funds rather than to be ma	intained as part of t	the orga	nization's c	ollection?			Yes	No No
Pa	rt IV	Escrow and Custodial Arrang	gements Comple	te if the	organizatio	n answered "	Yes" on For	m 990, Part l	V, line 9, or	
		reported an amount on Form 990, Par	t X, line 21.							
1a	Is the	e organization an agent, trustee, custodi	an, or other interme	diary for	r contributio	ns or other a	ssets not ind	cluded		
	on Fe	orm 990, Part X?							Yes	No No
b		es," explain the arrangement in Part XIII a								
									Amount	
с	Begi	nning balance						1c		
		tions during the year						1d		
		ibutions during the year						1e		
f		ng balance						1f		
2a	Did t	he organization include an amount on Fo	orm 990, Part X, line	21, for	escrow or c	ustodial acco	ount liability?	)	Yes	No
b	lf "Y€	es," explain the arrangement in Part XIII.	Check here if the ex	xplanatio	on has beer	n provided in	Part XIII			
Pa	rt V	Endowment Funds Complete if	the organization ans	swered '	"Yes" on Fo	rm 990, Part	IV, line 10.			
			(a) Current year	<b>(b)</b> P	rior year	(c) Two year	rs back (d)	Three years ba	.ck <b>(e)</b> Four	years back
1a	Begi	nning of year balance								
b		ributions								
с		nvestment earnings, gains, and losses								
d	Gran	ts or scholarships								
е		r expenditures for facilities								
	and	programs								
f	Adm	inistrative expenses								
g		of year balance								
2		ide the estimated percentage of the curr	ent year end baland	ce (line 1	g, column (	a)) held as:				
а	Boar	d designated or quasi-endowment		%						
b	Perm	nanent endowment	%							
с	Term	n endowment	6							
	The	percentages on lines 2a, 2b, and 2c sho	uld equal 100%.							
3a		here endowment funds not in the posse		ation that	at are held a	and administe	ered for the			
	orga	nization by:								Yes No
		Unrelated organizations?							3a(i)	
		Related organizations?								
b	lf "Ye	es" on line 3a(ii), are the related organiza	tions listed as requi	red on S	Schedule R?	)			3b	
4		ribe in Part XIII the intended uses of the							·····	•
Pa	rt VI	Land, Buildings, and Equipm								
		Complete if the organization answered	"Yes" on Form 990	0, Part IV	/, line 11a. :	See Form 990	), Part X, line	e 10.		
		Description of property	(a) Cost or o	other	(b) Cos	t or other	(c) Accu	mulated	(d) Bool	value
		· · · ·	basis (investr		• •	(other)	depred		· -	
1a	Land	۱								
b		lings								
с		ehold improvements								
d		pment			41	1,510.	41	1,510.		0.
		r								
		lines 1a through 1e. (Column (d) must e		X, line 1	Oc, columr	ם (B))				0.
_										

Schedule D (Form 990) 2023

ULSTER	COU	JNTY	ECONOMIC	DEVELOPMENT
ALLIANC	СΕ,	INC.		

Schedule D (Form 990) 2023 ALLIANCE ,	INC.	14-	-1598275 Page <b>3</b>
Part VII Investments - Other Securities			
Complete if the organization answered "Yes			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-	of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes	" on Form 990 Part IV line	11c See Form 990 Part X line 13	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-	of vear market value
	(b) DOOK value	(c) Method of Valdation. Cost of end-	oryear market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX Other Assets			
Complete if the organization answered "Yes	" on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a	) Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 15, o	rol(B)		
Part X Other Liabilities	, (D))		
Complete if the organization answered "Yes	" on Form 990 Part IV line	11e or 11f See Form 990 Part X line 25	
(a) Description of lightlifts			(b) Book value
(1) Federal income taxes (2) DUE TO ULSTER COUNTY			10,605,756.
(=)			10,005,750.
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 25, o	col. (B))		10,605,756.
2. Liability for uncertain tax positions. In Part XIII, provid	de the text of the footnote to	the organization's financial statements the	nat reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... 🚺

ULSTER	COUNTY	ECONOMIC	DEVELOPMENT
AT.T.TANC	ידי דאר		

Sche	edule D (Form 990) 2023 ALLIANCE, INC.				5964/5	Page 4
Pa	rt XI Reconciliation of Revenue per Audited Financial Stateme	ents With Re	evenue per Ret	urn		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a					
1	Total revenue, gains, and other support per audited financial statements			1	945,	662.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains (losses) on investments	2a				
b	Donated services and use of facilities	2b				
с	Recoveries of prior year grants	2c				
d	Other (Describe in Part XIII.)	2d				
е	Add lines 2a through 2d			e		0.
3	Subtract line 2e from line 1			3	945,	662.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIII.)	4b				
c	Add lines <b>4a</b> and <b>4b</b>			c		0.
•						
_5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	5	945,	662.
						662.
	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	ents With E			n	
	Total revenue. Add lines <b>3</b> and <b>4c.</b> ( <i>This must equal Form</i> 990, <i>Part I, line</i> 12.) <b>rt XII Reconciliation of Expenses per Audited Financial Statem</b>	ents With E	xpenses per Re			
Pa	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	ents With E	xpenses per Re	etur	n	
Pa 1	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> )         rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements	ients With E	xpenses per Re	etur	n	
Pa 1 2	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> )         rt XII         Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:	ents With E	xpenses per Re	etur	n	
Pa 1 2 a	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> )         Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> )         Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> )         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities	2a 2b	xpenses per Re	etur	n	
Pa 1 2 a b	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> )         rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:       Donated services and use of facilities         Prior year adjustments       Other losses	2a 2b 2c	xpenses per Re	etur	n	
Pa 1 2 a b c	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> ) <b>rt XII</b> Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses	2a 2b 2c 2d	xpenses per Re	etur	n 1,002,	822.
Pa 1 2 a b c d	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> )         rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments	2a 2b 2c 2d	xpenses per Re	etur	n	822.
Pa 1 2 b c d e	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> )         rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:       Donated services and use of facilities         Prior year adjustments       Other losses         Other (Describe in Part XIII.)       Other (Describe in Part XIII.)	2a 2b 2c 2d	xpenses per Re	etur 1	n 1,002,	822.
Pa 1 2 a b c d e 3	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> )         rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:       Donated services and use of facilities         Prior year adjustments       Other losses       Other losses         Other (Describe in Part XIII.)       Add lines 2a through 2d       Subtract line 2e from line 1	2a 2b 2c 2d	xpenses per Re	etur 1	n 1,002,	822.
Pa 1 2 a b c d e 3 4	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> )         rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments       Other losses         Other losses       Other (Describe in Part XIII.)         Add lines 2a through 2d       Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:	2a 2b 2c 2d 4a	xpenses per Re	etur 1	n 1,002,	822.
Pa 1 2 a b c d e 3 4	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> ) <b>rt XII</b> Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b	2a 2b 2c 2d 4a 4b	xpenses per Re	etur 1	n 1,002, 1,002,	<u>822.</u> 0. 822.
Pa 1 2 a b c d e 3 4 a b c 5	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> ) <b>rt XII</b> Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b         Other (Describe in Part XIII.)	2a 2b 2c 2d 4a 4b	xpenses per Re	etur 1 2e 3	n 1,002,	<u>822.</u> 0. 822.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE ALLIANCE IS A NOT-FOR-PROFIT ORGANIZATION, EXEMPT FROM FEDERAL INCOME
TAXES UNDER SECTIONS 501(C)(3) AND IS NOT A "PRIVATE FOUNDATION" WITHIN
THE MEANING OF SECTION 509(A)(2) OF THE INTERNAL REVENUE CODE. HOWEVER,
INCOME FROM CERTAIN ACTIVITIES NOT DIRECTLY RELATED TO THE ALLIANCE'S
TAX-EXEMPT PURPOSE IS SUBJECT TO TAXATION AS UNRELATED BUSINESS INCOME.
THE ALLIANCE HAS EVALUATED AN UNCERTAIN TAX POSITIONS AN RELATED INCOME
TAX CONTINGENCIES AND DETERMINED UNCERTAIN POSITIONS, IF ANY, ARE NOT
MATERIAL TO THE FINANCIAL STATEMENTS. PENALITES AND INTEREST ASSESSED BY
INCOME TAXING AUTHORITIES ARE INCLUDED IN OPERATING EXPENSES, IF INCURRED.
NONE OF THE ALLIANCE'S RETURNS ARE CURRENTLY UNDER EXAMINATION.

	ULSTER COUNTY ECONOMIC DEVELOPMENT	
Schedule D (Form 990) 2023 Part XIII Supplemental Infor	ALLIANCE, INC.	14-1598275 Page 5
Part XIII Supplemental Info	rmation (continued)	
		<u> </u>
	*	

SCHEDULE I (Form 990)		Go	Grants and Oth vernments, an lete if the organizatio	nd Individua	<b>ls in the Ŭn</b> i " on Form 990, Pa	ited States		OMB No. 1545-0047
Department of the Treasury Internal Revenue Service			Go to www.irs	Attach to Forn aov/Form990 for		ation.		Open to Public Inspection
Name of the organizat	ion ULSTER CC ALLIANCE,		NOMIC DEVELO	PMENT				Employer identification number $14-1598275$
Part I General Ir	nformation on Grants a	and Assistance						
criteria used to a <b>2</b> Describe in Part	zation maintain records award the grants or assi IV the organization's pr	stance? ocedures for moni	toring the use of grant	funds in the Unite	d States.			Yes X No
	d Other Assistance to hat received more than					anization answered "Y	es" on Form 990, Par	t IV, line 21, for any
1 (a) Name and ac	ddress of organization vernment	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	<b>(h)</b> Purpose of grant or assistance
COUNTY OF ULSTER 244 FAIR STREET KINGSTON, NY 1240	02	14-6002575	SEC 115	816,526.	0.			COVID RELIEF FUNDS
2 Enter total numb	per of section 501(c)(3) a	and government o	rganizations listed in th	e line 1 table				

\_\_\_\_\_

3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2023

ALLIANCE, INC.

14-1598275

Page 2

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information Provide the information re					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

SC	HEDULE J	OMB No.	OMB No. 1545-0047							
	rm 990)	<b>Compensation Information</b> For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees	20	2023						
		Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.	Opent	Open to Public						
	tment of the Treasury al Revenue Service		Inspection							
-	e of the organization	Go to www.irs.gov/Form990 for instructions and the latest information.	-	yer identification number						
			14-159827							
Pa	rt I Question	s Regarding Compensation		-						
				Yes	No					
1a	Check the appropri	ate box(es) if the organization provided any of the following to or for a person listed on Form 990	,							
		line 1a. Complete Part III to provide any relevant information regarding these items.	,							
	First-class or c		se							
	Travel for com	panions Payments for business use of personal resider	nce							
	Tax indemnific	ation and gross up payments Health or social club dues or initiation fees								
		spending account Personal services (such as maid, chauffeur, ch	ief)							
b	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or								
	reimbursement or p	provision of all of the expenses described above? If "No," complete Part III to explain	1b							
2	Did the organization	n require substantiation prior to reimbursing or allowing expenses incurred by all directors,								
	trustees, and office	rs, including the CEO/Executive Director, regarding the items checked on line 1a?								
3	Indicate which, if an	ny, of the following the organization used to establish the compensation of the organization's								
	CEO/Executive Dire	ector. Check all that apply. Do not check any boxes for methods used by a related organization to	C							
	establish compensa	ation of the CEO/Executive Director, but explain in Part III.								
	Compensation	n committee Written employment contract								
	Independent o	compensation consultant Compensation survey or study								
	Form 990 of o	ther organizations	ittee							
_										
4		any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing								
	organization or a re				v					
		e payment or change-of-control payment?			XX					
	<b>b</b> Participate in or receive payment from a supplemental nonqualified retirement plan?									
С		eive payment from an equity-based compensation arrangement?			X					
	If "Yes" to any of lir	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.								
	Only continu E01/a	V(2) = 501(a)(4) and 501(a)(20) argumentations must complete lines = 0								
5		c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.								
5	contingent on the r	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation								
-	U		5a		х					
h	Any related organiz	ation?	5a 5b		X					
		or 5b, describe in Part III.								
6		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation								
•	contingent on the n									
а	U		6a		Х					
b	Any related organiz	ation?	6b		X					
		or 6b, describe in Part III.								
7		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments								
		nes 5 and 6? If "Yes," describe in Part III	7		Х					
8		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the								
	•	pption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		х					
9		id the organization also follow the rebuttable presumption procedure described in								
		n 53.4958-6(c)?								
For		ion Act Notice, see the Instructions for Form 990.	Schedule J (Forr	n 990)	2023					

Schedule J (Form 990) 2023

ALLIANCE, INC.

14-1598275

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS compensation	C and/or 1099-NEC	other deferred	(D) Nontaxable benefits				
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990		
(1) AMANDA LAVALLE	(i)	0.	0.	0.	0.	0.	0.	0.		
CEO/PRESIDENT	(ii)	135,496.	0.	0.	0.	33,709.	169,205.	0.		
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii) (i)									
	(i) (ii)									
	(i)									
	(i) (ii)									
	(i)									
	(ii)									
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	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									

ULSTER	COUI	NTY	ECONOMIC	DEVELOPMENT
ALLIANC	се, с	INC.		

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2023

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

 Supplemental Information to Form 990 or 990-EZ

 Complete to provide information for responses to specific questions on

 Form 990 or 990-EZ or to provide any additional information.

 Attach to Form 990 or Form 990-EZ.

 Go to www.irs.gov/Form990 for the latest information.

 ULSTER COUNTY ECONOMIC DEVELOPMENT

 ALLIANCE, INC.

ZUZ3 Open to Public Inspection Employer identification number 14-1598275

OMB No 1545-0047

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ULSTER COUNTY ECONOMIC DEVELOPMENT ALLIANCE PROMOTES JOB GROWTH,

ECONOMIC DEVELOPMENT, AND COMMUNITY REVITALIZATION FOR ULSTER COUNTY

AND PROVIDES BUSINESS FINANCING.

FORM 990, PART VI, SECTION A, LINE 7A:

THE SOLE MEMBER OF THE CORPORATION IS THE COUNTY EXECUTIVE OF ULSTER

COUNTY. THE NUMBER OF DIRECTORS SHALL BE SEVEN AS FOLLOWS: (I) FIVE

DIRECTORS SHALL BE APPOINTED BY THE MEMBER; AND (II) THE CHAIR OF THE

ECONOMIC DEVELOPMENT AND TOURISM COMMITTEE OF THE ULSTER COUNTY

LEGISLATURE, OR HIS OR HER DESIGNEE, SHALL BE AN EXOFFICIO DIRECTOR; AND

(III) THE RANKING MEMBER OF THE ECONOMIC DEVELOPMENT AND TOURISM COMMITTEE

OF THE ULSTER COUNTY LEGISLATURE, OR HIS OR HER DESIGNEE, SHALL BE AN

EXOFFICIO DIRECTOR.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 IS EMAILED TO THE BOARD MEMBERS FOR APPROVAL BEFORE BEING FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

IN THE EVENT THAT A CONFLICT ARISES WITH RESPECT TO ANY MEMBER, DIRECTOR,

OFFICER, OR STAFF MEMBER, HE OR SHE MUST NOTIFY THE CHAIRMAN AND WITHDRAW

FROM PARTICIPATION IN ANY PROCESS WITH RESPECT TO SUCH CONFLICT.

FORM 990, PART VI, SECTION B, LINE 15:

THE EXECUTIVE COMMITTEE REVIEWS COMPENSATION WHEN NECESSARY.

Schedule O (Form 990) 2023 Name of the organization ULSTER COUNTY ECONOMIC DEVELOPMENT	Page 2 Employer identification number
ALLIANCE, INC.	14-1598275
FORM 990, PART VI, SECTION C, LINE 19:	
DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST	•
FORM 990, PART IX, LINE 11G, OTHER FEES:	
CONTRACTUAL:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	41,813.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	41,813.
PROFESSIONAL FEES:	
PROGRAM SERVICE EXPENSES	80,357.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	80,357.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	122,170.

FORM 990, PART XII, LINE 2C:

NO CHANGES HAVE TAKEN PLACE DURING THE YEAR ENDED MARCH 31, 2023.

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service		or 37.	r 37.								
Name of the organiza	ALLIANCE, INC	C. ECONOMIC DEVELOPM	IEN I			Employer	identifica 59827	tion nu 75	Imber		
Part I Identificat	tion of Disregarded Entities. Comp	lete if the organization answered "Ye	s" on Form 990, Part IV, line 3	3.							
(a) Name, address, and EIN (if applicable) of disregarded entity		<b>(b)</b> Primary activity	(c) Legal domicile (state c foreign country)	or (d) Total incon	(e) End-of-year	assets Direct of		(f) Direct controlling entity			
		-									
Part II Identificat organizatio	tion of Related Tax-Exempt Organions during the tax year.	izations. Complete if the organization	n answered "Yes" on Form 990	0, Part IV, line 34, b	ecause it had one	or more related	I tax-exem	pt			
	(a) ne, address, and EIN related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) (e) Exempt Code Public charity section status (if section		harity Direct controlli section entity		Direct controlling		(g) Section 512(b) controlled entity?	
ULSTER COUNTY -	14-6002575				501(c)(3))			Yes	No		
244 FAIR STREET KINGSTON, NY 12		GOVERNMENT	NEW YORK	115					x		
		_									
		1									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

### Schedule R (Form 990) 2023 ALLIANCE, INC.

#### 14-1598275 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	()	ר)	(i)		j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disprop alloca	ortionate tions?	Code V-UBI amount in box 20 of Schedule	mana part	aging ner?	Percentage ownership
		country)		sections 512-514)		235013	Yes	No	K-1 (Form 1065)	Yes	No	
						\$						

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(C) Legal domicile (state or foreign	<b>(d)</b> Direct controlling entity	<b>(e)</b> Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	end-of-year	(h) Percentage ownership	fi Sect 512(b contr enti	i) tion b)(13) rolled tity?
		country)		or trust)		assets			No
							ļ!	$\square$	<u> </u>
								!	<b> </b>

Schedule R (Form 990) 2023 4
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Schedule R (Form 990) 2023 ALLIANCE, INC.	14-1598275	5 1	Page 3
Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		X
<b>b</b> Gift, grant, or capital contribution to related organization(s)			X
c Gift, grant, or capital contribution from related organization(s)			X
d Loans or loan guarantees to or for related organization(s)			X
e Loans or loan guarantees by related organization(s)		X	
f Dividends from related organization(s)	1f		X
g Sale of assets to related organization(s)			X
h Purchase of assets from related organization(s)			X
i Exchange of assets with related organization(s)			X
j Lease of facilities, equipment, or other assets to related organization(s)			X
k Lease of facilities, equipment, or other assets from related organization(s)	1k		X
I Performance of services or membership or fundraising solicitations for related organization(s)		X	
m Performance of services or membership or fundraising solicitations by related organization(s)			X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X	
o Sharing of paid employees with related organization(s)		X	
p Reimbursement paid to related organization(s) for expenses	1p		X
q Reimbursement paid by related organization(s) for expenses			X
r Other transfer of cash or property to related organization(s)	1r		X

s Other transfer of cash or property from related organization(s) 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	<b>(d)</b> Method of determining amount involved
(1) ULSTER COUNTY	С	10,605,756.	COST
(2)			
<u>(3)</u>			
_(4)			
(5)			
_(6)			

1s

Х

Schedule R (Form 990) 2023 ALLIANCE, INC.

#### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e)	)	(f)	(g)	(۲	ı)	(i)	(j	)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are al partners 501(c)( orgs.	sec.	Share of	Share of	Dispr tion allocat	)por-		Gene	ral or	Percentage
of entity		(state or foreign country)	excluded from tax under	501(C)( 0rgs.	((3) ?	total income	end-of-year assets		ions?	of Schedule K-1	partr	ner?	ownership
		country)	sections 512-514)	Yes N	No	Income	255615	Yes	No	(Form 1065)	Yes	NO	
	-												
					+							_	
					-+								

Schedule R (Form 990) 2023

ULSTER	COUNTY	ECONOMIC	DEVELOPMENT
<b>3 T T T 3 3 T</b>			

<u>Schedule</u> R	(Form 990) 2023	ALLIANCE, INC.	14-1598275 Page 5
Part VII	(Form 990) 2023 Supplemental Info	rmation	
	Provide additional inform	ation for responses to questions on Schedule R. See instructions.	
		~	

# CHAR500

NYS Annual Filing for Charitable Organizations www.CharitiesNYS.com

Open to Public Inspection

1.General Informat	ion							
For Fiscal Year Beginning	g (mm/dd/yyy	y) 01/01/	2023 and Ending (r	mm/dd/yyyy) 12/31/2	023			
Check if Applicable:	Name of Org		ECONOMIC DEVE	LOPMENT ALLI	Employer Identification Number (EIN): 14-1598275			
Name Change	Mailing Addr PO BOX		44 FAIR STREE	Т	NY Registration Number: $04 - 90 - 09$			
Final Filing	City / State / ZIP:         Telephone:           KINGSTON, NY 12402         845 340-3556							
Reg ID Pending	Website: ULSTEF	COUNTYNY	.GOV		Email:			
Check your organization's registration category:	Check your organization's							
2. Certification								
See instructions for certif	ication require	ements. Improper	certification is a violation	of law that may be subject	to penalties. The certification requires			
two signatories.								
We certify under r	enalties of ne	eriury that we revie	ewed this report including	all attachments and to the	best of our knowledge and belief,			
				of the State of New York ap				
				WARD TODD				
President or Authorized	Officer:			TREASURER				
		Signature		Print Name	and Title Date			
				CHRISTOPHER				
Chief Financial Officer or	r Treasurer:			CHIEF FINAN	ICIAL OFFI			
		Signature		Print Name	and Title Date			
3. Annual Reporting	g Exemption	on						
Check the exemption(s) t	hat apply to y	our filing. If your	organization is claiming an	exemption under one cate	gory (7A or EPTL only filers) or both			
categories (DUAL filers) that apply to your registration, complete only parts 1, 2, and 3, and submit the certified Char500. No fee, schedules, or								
additional attachments an	re required. If	you cannot claim	an exemption or are a DL	JAL filer that claims only one	e exemption, you must file applicable			
schedules and attachmer	nts and pay a	pplicable fees.						
					vernment agencies, etc. did not			
			I not engage a professiona	al fund raiser (PFR) or fund r	aising counsel (FRC) to solicit			
Contributio	ons during the	e liscal year.						
	<b>U</b> 1	on: Gross receipt	s did not exceed \$25,000	and the market value of ass	ets did not exceed \$25,000 at any time			
during the	fiscal year.							
4. Schedules and A	ttachmon	te						
See the following page		13						
	Yes X		ur organization uso a prot	fossional fund raisor, fund r	nising counsel or commercial co venturer			
for a checklist of Yes X No 4a. Did your organization use a professional fund raiser, fund raising counsel or commercial co-venturer for fund raising activity in NY State? If yes, complete Schedule 4a.								
attachments to			aising activity in NT States	n yes, complete schedule	4a.			
	X Yes	No 4b. Did th	e organization receive go	vernment grants? If yes, cor	mplete Schedule /h			
			le organization receive gov	veniment grants: if yes, cor	npiete Ochedule 40.			
5. Fee								
See the checklist on the	7A filing	g fee:	EPTL filing fee:	Total fee:				
next page to calculate yo			-		Make a single check or money order			
fee(s). Indicate fee(s) you					payable to:			
are submitting here:	\$	25.	\$ <u>250.</u>	\$ <u>275.</u>	"Department of Law"			
CHAR500 Annual Filing fo	r Charitable C	I Organizations (Upo	dated January 2022)					

\*The "Exempt" category refers to an organization's NYS registration status. It does not refer to its IRS tax designation.

#### ULSTER COUNTY ECONOMIC DEVELOPMENT ALLIANCE, INC.

Simply submit the certified CHAR500 with no fee, schedule, or additional attachments IF:

- Your organization is registered as 7A only and you marked the 7A filing exemption in Part 3.

Annual Filing Checklist

- Your organization is registered as EPTL only and you marked the EPTL filing exemption in Part 3. - Your organization is registered as DUAL and you marked both the 7A and EPTL filing exemption in Part 3.

#### **Checklist of Schedules and Attachments**

Check the schedules you must submit with your CHAR500 as described in I If you answered "yes" in Part 4a, submit Schedule 4a: Professional Fund If you answered "yes" in Part 4b, submit Schedule 4b: Government Gu	d Raisers (PFR), Fund Raising Counsel (FRC), Commercial Co-Venturers (CCV)
Check the financial attachments you must submit with your CHAR500: IRS Form 990, 990-EZ, or 990-PF, and 990-T if applicable All additional IRS Form 990 Schedules, including Schedule B (Schedu	le of Contributors). Schedule B of public charities is exempt from
disclosure and will not be available for public review. Our organization was eligible for and filed an IRS 990-N e-postcard. Ou filing year. We have included an IRS Form 990-EZ for state purposes of	ur revenue exceeded \$25,000 and/or our assets exceeded \$25,000 in the only.
If you are a 7A only or DUAL filer, submit the applicable independent Certifie Review Report if you received total revenue and support greater than Audit Report if you received total revenue and support greater than \$1 If the fiscal year begins before that date, an Audit Report is required if No Review Report or Audit Report is required because total revenue a We are a DUAL filer and checked box 3a, no Review Report or Audit F	\$250,000 and up to \$1,000,000 1,000,000 and the fiscal year begins on or after July 1, 2021. total revenue and support is greater than \$750,000 and support is less than \$250,000
Calculate Your Fee	
For 7A and DUAL filers, calculate the 7A fee: \$0, if you checked the 7A exemption in Part 3a \$25, if you did not check the 7A exemption in Part 3a	Is my Registration Category 7A, EPTL, DUAL or EXEMPT? Organizations are assigned a Registration Category upon registration with the NY Charities Bureau: 7A filers are registered to solicit contributions in New York under Article 7-A of the Executive Law ("7A")
For EPTL and DUAL filers, calculate the EPTL fee:	<b>EPTL</b> filers are registered under the Estates, Powers & Trusts Law ("EPTL") because they hold assets and/or conduct activities for charitable purposes in NY.
\$25, if the NET WORTH is less than \$50,000	DUAL filers are registered under both 7A and EPTL.

**EXEMPT** filers have registered with the NY Charities Bureau and meet conditions in Schedule E - Registration Exemption for Charitable Organizations. These organizations are not required to file annual financial reports but may do so voluntarily.

Confirm your Registration Category and learn more about NY law at www.CharitiesNYS.com.

#### Where do I find my organization's NET WORTH?

NET WORTH for fee purposes is calculated on:

- IRS Form 990 Part I, line 22
- IRS Form 990 EZ Part I, line 21
- IRS Form 990 PF, calculate the difference between Total Assets at Fair Market Value (Part II, line 16(c)) and Total Liabilities (Part II, line 23(b)).

Need Assistance?

28 Liberty Street

New York, NY 10005

Send Your Filing

Visit: www.CharitiesNYS.com Call: (212) 416-8401 Email: Charities.Bureau@ag.ny.gov

NYS Office of the Attorney General

Charities Bureau Registration Section

\$50, if the NET WORTH is \$50,000 or more but less than \$250,000

\_\_ \$1500, if the NET WORTH is \$50,000,000 or more

Send your CHAR500, all schedules and attachments, and total fee to:

\$100, if the NET WORTH is \$250,000 or more but less than \$1,000,000

\$750, if the NET WORTH is \$10,000,000 or more but less than \$50,000,000

X \$250, if the NET WORTH is \$1,000,000 or more but less than \$10,000,000

# CHAR500

Schedule 4b: Government Grants www.CharitiesNYS.com

Open to Public Inspection

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If you checked the box in question 4b in Part 4, complete this schedule and list EACH government grant award by a domestic (federal, state or local) agency; interstate or intergovernmental agency (for example Port Authority of New York and New Jersey); and state or local authorities. **Use additional pages if necessary.** Include this schedule with your certified CHAR500 NYS Annual Filing for Charitable Organizations.

# **1. Organization Information** Name of Organization: NY Registration Number:

ULSTER	COUNTY	ECONOMIC	DEVELOPMENT	ALLIANCE,	INC.	04-90-09

#### 2. Government Grants

Name of Government Agency	Amount of Grant
1. U.S. DEPARTMENT OF THE TREASURY - COVID RECOVERY	1. 816,526.
2.	2.
3.	3.
4.	4.
5.	5.
6.	6.
7.	7.
8.	8.
9.	9.
10.	10.
11.	11.
12.	12.
13.	13.
14.	14.
15.	15.
Total Government Grants:	Total: 816,526.